

**1999-2000 ANNUAL REPORT OF THE COMMITTEE ON
ACADEMIC PLANNING AND RESOURCE ALLOCATION**

I. Issues and Actions

A. New Century Plan (NCP)

- The Committee on Academic Planning and Resource Allocation (CAPRA) discussed the implementation of the NCP and the academic mission of the project. Several meetings of the full committee and the Subcommittee on Physical Planning were devoted to discussing main campus facilities issues and concerns. The consultants also held several informal meetings with CAPRA members. Through out the process, CAPRA members continued to voice concern over the lack of academic vision in the NCP planning process and suggested that the Senate take a more proactive role in the formulation of the NCP. In the early Spring, CAPRA expressed concern over the quality of the consultant's work product and forwarded a letter to Chancellor Robert Berdahl requesting the termination of the consultants and the revision of the NCP work program (3/8/2000). With the endorsement of the Chancellor, the consultants were terminated. CAPRA then worked with the Administration to develop a more focused and internally driven work program. The revised work program led to the formation of a joint Senate-Administration Working Group on Academic Vision. This group will start working in the Fall.
- CAPRA reviewed the following material on the NCP:
 - "New Century Plan – Consultant Working Paper" (1/19/2000)
 - "A Strategic Vision for Campus Properties and Facilities" (1/26/2000)
 - "Strategic Principles to Support the Mission of the University of California, Berkeley", internal working draft for discussion (1/26/2000)
 - Transmittal from Principal Planner Judy Chess to Physical Planning Subcommittee of CAPRA on the discussion draft of consultant working paper "Strategic Principles to Support the Academic Mission" (1/27/2000)
 - "Proposed Revised Workplan for New Century Plan" (3/13/2000)

B. Expanded Enrollment

- CAPRA discussed possible solutions to address the issue of expanded enrollment. Vice Chancellor of Resource Planning & Budget James Hyatt briefed members on the strategies the University is contemplating to accommodate year-round enrollment (9/1/1999). UC Director of Education Abroad Program (EAP) John Marcum attended a meeting to discuss the role that EAP can play in addressing expanded enrollment (1/26/2000).
 - The Subcommittee forwarded comments on expanded enrollment to the Campus Committee on Expanded Enrollment.
 - CAPRA reviewed the following items related to expanded enrollment:
 - “Planning for Summer 2000 “
 - “Schedule for 2000 and 2001 Summer Sessions” (8/2/1999)
 - “Report from the Study Committee on Expanded Enrollment” (10/28/1999)
 - “UC Working to meet challenge of ‘Tidal Wave II’”(10/14/1999)
- C. Endowment Fund Utilization and Endowment Management
- CAPRA discussed the endowment fund utilization and the options to increase the payout rate. Vice Chancellor of Resource Planning & Budget James Hyatt briefed members on the endowment fund utilization (9/1/1999).
 - The Budget and Resource Subcommittee urged Vice Chancellors Hyatt McQuade to consider modifications to the endowment payout to increase funds available for infrastructure modernization. The Chair of CAPRA also presented these concerns to the University of California Planning Board (UCPB) and to Vice President-Budget Larry Hershman.
- D. Project Approval Process
- Vice Chancellor of Capital Projects Edward Denton briefed CAPRA on the Project Approval Process for the campus (12/8/1999). CAPRA expressed the need to be more involved in this process and provide the necessary academic view in it. Based on discussions between CAPRA and Vice Chancellor Denton’s office, CAPRA will enter the project review cycle at the conceptualization stage and continue to participate in the refinement of project designs
 - The revised copy of the Project Approval Process included CAPRA at an earlier stage in the review process.
 - CAPRA reviewed the following material regarding the Project Approval Process:

- Memorandum from Vice Chancellor of Capital Projects Edward Denton to Chancellor's Cabinet on the "Project Approval Process – Cabinet Discussion" (11/2/1999)
- "Project Approval Process" (12/7/1999)
- "Project Approval Process" (1/18/2000)

E. Seismic Replacement Building #1 (SRB1)

- CAPRA recommended that the Executive Campus Planning Committee (ECPC) should not proceed with SRB 1 until a complete, academic-program driven, collaborative planning process for the future of the Oxford Tract is conducted. A successful collaborative planning process must be inclusive from its inception of all key faculty, administrators and professional staff from the academic programs that will be affected by the implementation of the plan as well as the Academic Senate and planning groups. This new process should set aside Options A, B, and C and take a fresh and more creative look at the overall development of the Oxford Tract that considers the short- and long-term impacts of SAFER and expanded enrollment, and the New Century Plan. CAPRA's recommendation on this project persuaded the administration to review the project planning process conducted at the University more closely.
- CAPRA reviewed the following material on this project:
 - "Seismic Replacement Building #1", agenda item for the ECPC meeting (9/28/1999)
 - Memorandum to Executive Vice Chancellor and Provost (EVC&P) Carol Christ and Vice Chancellor for Research Joseph Cerny from Dean Gordon Rauser regarding "Phased Plan for Future Planning and Development at Oxford Tract" (10/11/1999)
 - Memorandum to ECPC from Professor Richard Fateman regarding "Academic Effects Study on Seismic Replacement Building #1" (10/18/1999)
 - Report to CAPRA from Professor Steve Lindow and Professor Alex Purcell regarding the College of Natural Resources (CNR) utilization of the facilities at Oxford Tract (11/5/1999)
 - Presentation from PEP Director Thomas Lollini to CAPRA on the SRB1 project plans, which included detailed slides of the project (11/10/1999)
 - Memorandum from Professor Robert Fischer, Department of Plant and Microbial Biology, to CAPRA responding to the "Draft

memorandum to ECPC from CAPRA Dated November 17, 1999”
(11/19/1999)

- Memorandum from Capital Projects to CAPRA regarding the
“Replacement of CNR Insectary and Greenhouses for SRB1”
(4/12/2000)
- CAPRA drafted the following correspondence on this project:
 - Draft memorandum from CAPRA to ECPC regarding CAPRA’s
recommendation on the “Review of Seismic Replacement Building
1 (SRB1)” (11/17/1999)
 - Memorandum from CAPRA to ECPC regarding CAPRA’s
recommendation on the “Review of Seismic Replacement Building
1 (SRB1)” (11/29/1999)

F. Minerva House Project

- Capra reviewed a proposal to develop a retreat for visiting faculty.
- PEP Director Thomas Lollini briefed CAPRA on the plans for this project.
- CAPRA reviewed the following material on this project:
 - “Minerva House Project” (4/12/2000)
 - “Proposed Minerva House: Long Range Development Plan”, and
“Proposed Minerva House Joint Development Project” (3/14/2000)
 - “Minerva Foundation Academic Support Program” (5/3/2000)
- CAPRA drafted the following material on this project:
 - Memorandum from CAPRA to ECPC on the recommendation of
the “Minerva Proposal” (5/9/2000)

G. Parking and Transportation

- CAPRA discussed the loss of a parking lot due to the approval of the project expansion for the Goldman School of Public Policy (GSPP). A letter was sent to the Chancellor expressing the committee’s disapproval that GSPP has not been asked to compensate the University for the loss of the parking lot.
- The Transportation and Parking Subcommittee (T&P) reported to CAPRA on its activities throughout the academic year. CAPRA reviewed the following items related to T&P:
 - “Annual Report of the Subcommittee on Transportation and
Parking” (5/20/1999)
 - Executive Summary and Conclusions of the “UC Berkeley Campus
Parking Policy & Planning Options Study”, by Willbur Smith
Associates (2/1999)

- “The State of Campus Parking “(3/27/1999)
- “Memorandum on Parking” (9/1/1999)
- “Transportation Demand Management Study” (4/24/2000)

H. CAPRA structure for 1999-2000

- CAPRA experimented during this past academic year by splitting into two subcommittees. One subcommittee focused on the physical planning of the University and the other focused on the budget and resource planning of the University. CAPRA will return to its original structure as of Fall 2000; the full committee will meet twice a month.

I. CAPRA also reviewed and discussed the following:

- “Memorandum of Understanding Regarding Procedures for Consultation Between the Administration and the Berkeley Division During Periods of Crisis and Turmoil” (2/7/2000)
- “Shorb House Renovation and Reuse Study”(2/8/2000)
- “Report on Equity of Space Assignment to the Ethnic Studies Department (2/14/2000)”
- “Space Planning for the College of Letters and Science” (4/3/2000)
- “Physical Science Complex Program Study” (4/12/2000)

II. Future Issues and Actions

- CAPRA will return to its original structure of two full committee meetings every month starting Fall 2000.
- CAPRA will continue working on the development of the NCP and will work closely with the Academic Senate on the development of the Academic Mission of the NCP.
- CAPRA will continue reviewing campus projects.
- CAPRA will further discuss the options as to how to proceed with the request to the administration to increase the endowment payout rate.