

**APPROVED MINUTES
BERKELEY DIVISIONAL COUNCIL
Monday, December 11, 2023 – 12:10-2:00 PM
Stephens Hall, Conference Room 310**

Divisional Council (DIVCO) met on Monday December 11, 2023 in Stephens Hall, room 310. Division Chair Maximilian Auffhammer presided. A quorum was present as shown on the attached attendance chart. The agenda was reordered to accommodate the guests for item V. B.

I. A. MINUTES of the meeting of December 4, 2023

ACTION: The minutes were not submitted for this meeting

II. CONSENT CALENDAR

A. Committee on Committees (COMS) nominations

Enclosure 1

B. Authorization for the Division Chair to act on behalf of the Divisional Council during winter break, until the Council reconvenes in the spring semester 2024.

Authorization for the Division Vice Chair to act on behalf of the Chair and the Divisional Council in the absence of the Chair during winter break, until the Council reconvenes in the spring semester 2024.

ACTION: The Consent Calendar was approved as presented.

III. ANNOUNCEMENTS

Division Chair Max Auffhammer

Chair Auffhammer shared that he is working with Haas to secure a location for the Spring Division meeting. We are hoping to use this meeting to celebrate the Chancellor prior to her retirement in June.

Chair Auffhammer mentioned that the updates from the System wide Assembly meeting were things that have been seen before—especially Area C Mathematics requirements. This has gotten a lot of public attention, including a longer piece in the San Francisco Chronicle. Systemwide is expecting a report from the working group in January. It is unclear whether this will be confidential.

Following the Campus Conversation on Athletics, those involved are working on a follow-up document. They are hoping to shape it more as a fact sheet with numbers and data requested.

Chair Auffhammer requested to re-order the agenda in essence of time since there was time to handle one item of New Business prior to the Library guests arriving.

IV. UNFINISHED BUSINESS–None

V. NEW BUSINESS

- A. Discussion/action:** *Proposal to add an MA in Logic and the Methodology of Science en route to the existing PhD*
Enclosures 4a–4b

As outlined in the initial proposal, the Graduate Council unanimously approved this. One of the questions submitted by the Committee of Budget and Interdepartmental Relations (BIR) was whether students on a PhD track also get the same Master's degree on the way? But this was not important enough of an open question to prevent dealying approval.

ACTION: DIVCO authorized Chair Auffhammer to draft a cover letter and forward committee comments to the Vice Provost for Academic Planning.

- B. Discussion only:** Library Report (12:30-1:00 p.m.)
Guests: Jeff MacKie Mason, University Librarian
Molly Van Houweling, Co-chair, Work Group on Library
Enclosures 2a –2c

University Librarian MacKie Mason and Professor Van Houweling attended DIVCO to present the findings from the working group on the library.

The main conclusion was that a lot has changed in the library but not many things have gotten cheaper or easier, hence a call for reinvestment, previously suggested in 2013. Some of these changes include(d):

- The development of the Office of Scholarly Communications–dealing with thousands of consultations, managing copyrights, etc.
- The library is innovating in collecting digital resources, which surprisingly costs more than print resources, often with more constraints;
- The need for (library) spaces–students need study space. There are more students and new programs who need experts. These compensation expenses are increasing and those that are centrally funded does not always come with new funding;

University Librarian MacKie Mason covered the data in the Working Group's report which included:

- The effect on the services focused on the number of collections, acquisitions, licensing, and purchasing;
- Spaces–the change/reduction in library space and hours;
- Change in staffing (FTE professional and support)/providing direct services;
- The comparison to peer institutions and scaling staff to the size of the library;
- The drastic reduction of services in collecting from small presses or becoming a net borrower in inter-library loans;

- Student feedback on the importance of communal space and how it keeps many from feeling isolated within academia;
- Faculty feedback from the perspective of graduate funding in relation to PhD programs at private institutions—it will be hard to compete with these programs if “a university has given up on making libraries a place where serious research can be done with any sort of convenience or efficiency.”

Professor Van Houweling covered the recommendations made by the working group which included:

- Annual funding increases
 - Returning to the 2013 annual funding, adjusted for inflation to an increase of \$17.6 million/year, this is their modest ask;
 - Their aspiration is more towards \$32.5 million/year.
- Improving funding methodology
 - Modest ask: Adjust to mandatory cost increases and previous years of inflation, cost increases for academic salary increases;
 - Adopt a funding structure outlined by the working group on Public and common goods funding and adjust to changing activity levels (i.e. A new degree program will bring in new students with new needs and new materials)
- Better study space planning.
 - A more centralized and collaborative planning and approach to planning and managing study spaces which cannot be solved by decommissioning other spaces on campus.

It was mentioned that the reduction in funding may have impacted staff morale in the wake of University Librarian MacKie Mason’s retirement. They hope that DIVCO can show support for their requests.

DIVCO members presented the following questions and comments for Professor Van Houweling of the Workgroup and University Librarian MacKie Mason:

- What was the administration’s reception to this and what can be done to help?
 - Professor Van Houweling communicated that they asked the Workgroup to make recommendations but was disappointed with no short-term solutions being presented to them. The workgroup was tasked to find fiscal spaces but decided to prioritize looking at the library as opposed to finding funding to pay for said recommendations.
- In closing (specialized) libraries, we are creating irreversible changes, a big piece of history goes missing since many of the items in the field libraries are not digitized.
- What happens to the materials when libraries close?

- University Librarian specified that materials are merged to another location. They perform an aggressive weeding of materials to find any duplicates so that they can preserve the collections. Storage is costly.
- How many people do we have to convince on campus regarding the misconception that digitizing is cheaper?
- Have there been any students that have mobilized to defend the library?
 - Leaders of the Associated Students of the University of California (ASUC) have been paying attention. Students have expressed their need for study space in editorials as seen in the Daily Californian. They have noticed more Graduate students mobilized in defending the library.
- How do rare book collections play into this? Would a faculty director help?
- Are there statistics to show that students do or do not “use” the library and how this contributes to closing libraries.

Following the departure of the guests, Chair Auffhammer led further discussion with DIVCO members, stressing how many people have contacted him directly regarding this topic.

- The Chair of Academic Planning and Resource Allocation (CAPRA) highlighted how the campus is trying to get on a path to a balanced budget, highlighting projects around campus that are being prioritized.
- Members felt that it was a rough start to the year to have the Co-chairs of the working group going back and forth with the administration.
- Chair of the Budget and Interdepartmental Relations committee stated that there was a paucity of data concerning the costs of transformative agreements with the publishers and journals campus subscribes to. There is a perception that we are being held up by publishers via these subscriptions, which generally have bad terms (for us) and result in huge costs to the libraries.
- Members suggested that there should be more cross-university agreements (within the Universities of California) after discovering that Davis had access to things that Berkeley did not.
- Many fields on campus are book-based but arguments can be presented in a conceptual way even if not citable.
- We are losing not only collections but a way of thinking about knowledge.
- General concern on the *library of the future*, whatever happens will need a broad-based mandate. But instead of contemplating some vague concept of a library of the future, it is important that we do not starve the library we do have.
- Members questioned what are the savings of closing libraries? Are individuals still accessing them?
- What are we spending on capital and what are we being awarded on?
- What are the allocations for students and space for studying?

- Members suggested requesting that the office of the Executive Vice Chancellor and Provost commits a small amount now and having the Committee on Academic Planning and Resource Allocation (CAPRA) to look into this rather than having the Library

ACTION: DIVCO authorized Chair Auffhammer to forward committee comments on the Library report to send to the EVCP.

C. Discussion only: Proposal for new Division of Enrollment Management
Enclosures 3a–3d

Both of the committees asked to comment agreed that the rationale for establishing this division was not clear. It was questioned whether this request was simply made because other campuses are doing this as well. The question is whether places with this alternate structure are doing a better job? The Chair of the Committee on Academic Planning and Resource Allocation (CAPRA) noted that the cost would be significant (\$3 million) and would require cross subsidization—pulling from other operations on campus. Chair of the Undergraduate Council mentioned that it could cost anywhere from \$2.7-4.8 million or more. DIVCO members agreed that they are only seeing costs at this time and did not support the creation of a costly unit in these budget challenged times.

ACTION: DIVCO authorized Chair Auffhammer to forward committee comments to the Chancellor and Executive Vice Chancellor and Provost.

D. Discussion/action: *Senate review of the transfer of the undergraduate majors Computer Science, Data Science, and Statistics and the undergraduate minor in Statistics from L&S to CDSS*
Enclosures 5a–5c

With the College of Computing, Data Science, and Society (CDSS) now having a faculty, they are now hoping to address the issue of moving majors in Computer Science, Statistics, and Data Science as well as the minor in Statistics into CDSS from L&S. The Letters and Science Executive Committee put out conditions (advising and resources) and asked for more representation of social science expertise on the faculty in CDSS, who tried to find a way to make this work.

Chair Auffhammer shared that he has learned that campus had put the option of applying directly to the three majors in CDSS on the current application form. Data Science in CDSS has thousands of applicants and the majors still reside in L&S.

DIVCO members raised the following concerns:

- The Chair of the Undergraduate Council stressed that there will be all sorts of problems as a result of incomplete transfer of this major that are likely

to have significant or more impacts on Undergraduate students. While the Undergraduate Council was in support of the transfer, they felt they had limited information in order to make a decision.

- Chair of the Budget and Interdepartmental Relations committee felt that these issues fell outside of their purview.
- Members worried that while students will receive exceptional education in coding, there are concerns if there is a lack of training in ethics and social sciences, which are currently part of the Data Sciences major.
- Since CDSS has been approved as a college, the Information School is no longer a part of this project. The I-School had most of the social sciences expertise.
- Issues of faculty governance.
- Other advisory councils (UC Academic Senate, Systemwide) have put in prior recommendations and conditions, which are not clearly met at this point.
- Members were unhappy about the time pressure put upon the senate to make this decision.
- A general consensus to want to protect the students.

DIVCO members felt that there was not enough information and time to discuss and requested to revisit the topic at a later date.

ACTION: Due to time constraints, Executive Director Banaria will send out a poll to schedule a special session to be held over *Zoom* video conference.

E. Forward**CAPRA memo on gifts that require substantial campus contribution*
Enclosure 6

**A copy can also found on the Box site*

VI. INFORMATIONAL ITEMS–None

The meeting was adjourned at 2:00 pm

Recorder: Jocelyn Surla Banaria, Executive Director

DIVCO – ATTENDANCE, FALL 2023

DIVCO MEMBERS	8/28/23	9/11/23	9/18/23	10/2/23	10/16/23	10/30/23	11/13/23	12/4/23	12/11/23
Allen, Amani	P	A	P	P	P	P	P	P	P
Ansell, Christopher	P	P	P	P	P	P	P	P	P
Auffhammer, Maximilian	P	P	P	P	P	P	P	P	P
Bunge, Silvia	P	P	P	A	P	P	A	P	A
Deacon, Terrence	P	P	P	P	P	P	P	P	P
Gilles, Keith							P	P	A
Fernald, Lia	A	P	P	P	A	A	P	P	A
Firestone, Mary									
Hayes, Tyrone	P	P	A	P	P	P	P	P	P
Hoofnagle, Chris	P	P	P	P	P	P	P	P	A
Landreth, David	P	P	P	P	P	P	P	P	A
Levy, Jonah	P	P	P	P	P	P	P	P	P
Morello-Frosch, Rachel	P	P	P	P	P	P	P	A	P
Nelson, Jelani	P	P	P	P	P	P	A	P	A
Puckett, Kent	P	A	A	P	P	P	P	P	P
Sheehan, Jonathan	P	P	P	P	P	P	A	P	P
Villas-Boas, J. Miguel	P	P	P	P	P	P	P	P	P
Volpp, Sophie	P	P	P	P	A	P	P	A	P
Wallace, Nancy									P
Wildsoet, Christine	P	P	P	P	P	P	P	A	P
Wymore, Lisa	P	P	A	P	A	P	P	P	P

INVITED GUESTS *	8/28/23	9/11/23	9/18/23	10/2/23	10/16/23	10/30/23	11/13/23	12/4/23	12/11/23
MacKie Mason, Jeffrey									P
Van Houweling, Molly									P

SENATE STAFF	8/28/23	9/11/23	9/18/23	10/2/23	10/16/23	10/30/23	11/13/23	12/4/23	12/11/23
Banaria, Jocelyn Surla	P	P	P	P	P	P	P	P	P
Hashimoto, Dorothy	P	P	P	P	P	P	P	P	A

P=Present A=Absent * Non-voting