

**APPROVED MINUTES  
BERKELEY DIVISIONAL COUNCIL  
Monday, May 9, 2022 – 12:10-3:00 PM  
South Hall, Room 205**

**I. Approval of the Agenda**

**ACTION:** The agenda was approved as presented

**II. A. MINUTES** of the meeting of April 25, 2022

*Enclosure 1*

**ACTION:** The minutes were approved as presented.

**III. CONSENT CALENDAR**

**A. Authorization for the division chair to act on behalf of the Divisional Council during summer break. Authorization for the division vice chair to act on behalf of the chair and the Divisional Council in the absence of the chair during summer break.**

**B. Committee on Committees (COMS) nominations**

**C. Clark Kerr Award 2022 nominations**

**D. 2023 Martin Meyerson Faculty Research Lecture nominations**

**E. Presidential Policy on Affiliations with Certain Healthcare Organizations**

**F. Proposal to Discontinue the BA in Environmental Economics & Policy**

**G. Proposal to rename the Undergraduate Business Administration Program**

**H. Request for re-authorization of the Committee on Charges**

**I. Graduate Council (GC) report on the three-year review of the Master of Real Estate Development and Design (MRED+D) SSGPDP**

**ACTION:** The Consent Calendar was approved as presented.

**IV. ANNOUNCEMENTS**

Spring Division meeting:

Quorum was not reached at the Spring Division meeting on May 3, 2022. Consequently, approval of the minutes from the Fall 2021 and Spring 2022 Division meetings will roll over to the agenda of the Fall 2022 Division meeting. The main item on the agenda was a presentation entitled *Transition to a zero carbon emission campus: Phase I replacing the cogeneration plant.*

May 23, 2022 working meeting:

Recognizing that we are at the end of term, Chair Cohen has scheduled a working meeting for May 23, 2022. All DIVCO members are invited. The purpose of the meeting is to provide advice to the Chair on the governance of Computing, Data Science, and Society (CDSS) and its relationship with the School of Information. Short-term management of the Library's budget will also be reviewed.

End of Year Service Reception:

The Senate will be hosting its Service Recognition Reception on May 9, 2022, 4:00pm. Those who received Academic Senate awards from 2020 to 2022 will be recognized. DIVCO members and committee chairs who are rotating off at the end of this year will also be acknowledged.

Online undergraduate degrees:

The Chair of the systemwide Academic Senate expressed the need to complete a process for approving online undergraduate degrees so that the topic can be at least temporarily settled. The upcoming Academic Council meetings will address this topic.

## **V. UNFINISHED BUSINESS**

### **A. Discussion/action: Proposal for UCB standing committee on Climate Change**

Chair Cohen informed DIVCO members that he and Vice Chair Smart met with the proposers after the DIVCO meeting of April 25, 2022. The proposers will think about possible structures for a committee on climate change, taking into account suggestions from DIVCO and CAPRA. The options discussed at the April 25<sup>th</sup> DIVCO meeting were revisited, namely: (1) form a subcommittee of CAPRA and (2) form a taskforce of DIVCO.

DIVCO members supported both options and did not find them to be mutually exclusive. The Council agreed that CAPRA should form a subgroup at their discretion, and DIVCO should form a working group to explore institutional responses on climate change at Berkeley.

**ACTION:** DIVCO authorized Chair Cohen to communicate with the proposers of a climate change committee and to support planning for these two options in the Fall of 2022.

## **VI. NEW BUSINESS**

### **A. Discussion only: BIR update**

The Chair of the Committee on Budget and Interdepartmental Relations (BIR) provided an update on the committee's business throughout the year. The summary included the number of academic personnel cases that BIR reviewed and memos in regards to off-cycle requests, program reviews, and draft charge letters. BIR also worked on salary equity programs and is working to make improvements on the rule that addresses making market-based adjustments at tenure. In addition, BIR provided input and worked on guidelines for salary setting and Lecturer with Security of Employment (LSOE)

advancement. BIR provided comments on proposals for new units including the Department of Neuroscience and a joint UCB-UCSF Augmented Graduate Group and Ph.D. in Computational Precision Health.

**B. Discussion/action: Program review – South and Southeast Asian Studies**

Informed by committee comments, DIVCO discussed the following issues to be highlighted in DIVCO's letter.

*Lecturers*

DIVCO was alarmed that the SSEAS Unit 18 lecturers conduct fundraising for their own language programs. DIVCO recommends that the Chair and Dean affirm fundraising is not the responsibility of lecturers.

*Mentoring*

The reports also indicate a high service/mentoring burden on Associate Professors. We recommend the Dean and Chair will look into strategies for a more appropriate distribution of service, perhaps by consolidating/sharing functions with other units.

*Undergraduate student experience*

UGC reported on a lack of attention and information about the undergraduate experience in the External Review Committee (ERC) report. We urge the department to pay more attention to this in their next review and we ask that more generally ERC committees and departments be reminded that we expect them to engage in an assessment of the efficacy of their undergraduate programs.

*SSEAS Library*

While the South and Southeast Asian Library is an important resource to the department, it should not be the responsibility of the campus library to maintain funding for the space (as opposed to the collections, which are the responsibility of the library). We support the library in separating funding streams for the research purpose of the library from the study space functions of many campus common spaces.

**ACTION:** DIVCO authorized Chair Cohen to draft a cover letter and forward committee comments to the Vice Provost for Academic Planning.

**C. Discussion only: COR update**

The Chair of the Committee on Research (COR) stated that during the year, the committee focused on being more action-oriented than reactive. In addition to responding to requests for review and comment, COR facilitated informational interviews and focus groups with faculty in regards to research. Through this process, small taskforces were created in the areas of arts and humanities, international issues, and research administration. For next year, COR will continue the taskforces and have faculty lead them. COR plans to expand by three or four additional committee members to promote faculty engagement.

**D. Discussion/action: Program review – Goldman School of Public Policy**

Informed by committee comments, DIVCO considered the following issues to be highlighted in the response to this program review.

*Faculty Size and Mentoring*

There was a rare consensus on DIVCO that GSPP is too small and thus we support substantial growth (perhaps by as much as 5) in the number of FTE. We also encourage a more proactive engagement of the school with other units that have overlapping and adjacent research interests. We note that even with substantial growth, GSPP will need to manage its ambitions to bring them in line with the number of active faculty in the program. DIVCO also noted that turnover in staff and faculty has left the school without some of the informal mentoring that is needed to successfully navigate Berkeley. In light of this, we recommend the school institute a more formal faculty mentoring program.

*Graduate and Undergraduate Education*

DIVCO discussed several aspects of GSPP's programs. We highlight the curricular and climate issues perceived by the graduate students. Students of color did not agree with the assessment of the climate in GSPP as "quite good." As is common, DIVCO struggled to clearly articulate expectations around undergraduate education in a professional school. We recommend that incentives for teaching be more clearly defined, if not as part of this review, then as part of our reengagement with resource allocation during upcoming conversations about financial sustainability.

**ACTION:** DIVCO authorized Chair Cohen to draft a cover letter and forward committee comments to the Vice Provost for Academic Planning.

**E. Discussion only: AEPE update**

The Chair of the committee on Admissions, Enrollment and Preparatory Education (AEPE) spoke briefly about the positive experience with enrollment in the past year, and the proposal on freshman direct admission to the College of Letters and Science (L&S). AEPE plans to work with the Office of Undergraduate Admissions (OUA) to finish admissions audit recommendations, and is looking forward to working with the new OUA data analyst.

**F. Discussion/action: Proposal for a College of Computing, Data Science, and Society (CDSS)**

DIVCO members are enthusiastic about the potential for a new College of Computing, Data Science, and Society (CDSS) to strengthen Berkeley's position as a leader in the field and enhance the ability to attract the world's most influential scholars of Data Science. The alignment of deans from across the campus in support of the intellectual vision for CDSS is extraordinary.

DIVCO members observed that the proposal does not provide enough structure or vision to realize the full potential of the "Society" component of CDSS. Members noted that the society piece was not woven into the proposal in the way that the other areas were.

DIVCO was also concerned about the proposed governance model for the college. Members found that the dual reporting of the Department of Electrical Engineering and Computer Sciences (EECS) to two different Deans problematic, in part because this governance model seems to afford a unit that is already one of the largest and most influential on campus even more influence.

Questions were raised about the complex arrangements among these units (arrangements that are already complex, with or without CDSS) and about the allocation of resources for common goods, such as advising. Following on the comments of the Undergraduate Council (UGC), it will be important to engage the voices of students in these conversations.

Some DIVCO members queried the emphasis on the development of new revenue-generating degree programs at the masters level. In parallel with, and ideally on the same scale as, these revenue-generating degree programs, DIVCO suggested considering establishing fifth-year MS programs and expanding certificate programs that would serve matriculated Berkeley undergraduates.

**ACTION:** DIVCO authorized Chair Cohen to draft two letters (1) a strong public facing endorsement to the Vice Provost for the Faculty to be forwarded to UCOP and (2) a separate letter acknowledging internal challenges in the implementation phase of college formation to the Chancellor, and the Executive Vice Chancellor & Provost, Vice Provost for the Faculty, and Interim Vice Provost for Undergraduate Education.

**G. Discussion only: COCI update**

The Chair of the Committee on Courses and Instruction (COCI) stated that COCI's main charge is to ensure consistency and fairness across campus in its review of courses. In the spring of 2020 and the academic year 2020-21, COCI's role was on the frontlines in response to the pandemic, which highlighted the need for instructors to pay closer attention to policies such as academic integrity, late work, and student participation. As a result, COCI is asking for syllabi to be more explicit on these policies.

**H. Discussion/action: Master of Advanced Study in Engineering (MAS-E) SSGPDP proposal**

Chair Cohen explained that the MAS-E self-supporting graduate professional degree program (SSGPDP) is unusual compared to similar programs in that there are many one-unit courses. During the Graduate Council review, the initial concerns of marginal return-to-aid and space have been resolved.

DIVCO unanimously supported the proposal.

**ACTION:** DIVCO authorized Chair Cohen to draft a letter of endorsement and send it to the Vice Provost for the Faculty.

**I. Discussion only: FWEL update**

The Chair of the Committee on Faculty Welfare (FWEL) explained the Achievement Relative to Opportunity (ARO) principles in the merit and promotion process. FWEL has been active this year on several issues relating to health insurance and the prescription drug policy.

**J. Discussion/action: CAPRA Budget and Policy Recommendations**

The Chair of the Committee on Academic Planning and Resource Allocation (CAPRA) summarized the committee's 2022-23 Budget and Policy Recommendation document. The Committee supports the administration's work on the Financial Sustainability Initiative.

Chair Doremus reported on improvements in the capital projects planning process and challenges regarding the seismic safety of many campus buildings. UC Office of the President (UCOP) mandates that no one should occupy seismically unsafe buildings by 2030; however, there is no current plan to repair those buildings.

CAPRA would like to work more closely with the administration to understand how donor interests intersect with campus priorities. In addition, CAPRA believes that there is a need for more nuanced models of the cost of Berkeley education for purposes of internal planning, as well as to contribute to the systemwide re-benching discussions.

**ACTION:** Divisional Council (DIVCO) approved CAPRA's recommendations and authorized Chair Cohen to forward it to the Chancellor, Interim Executive Vice Chancellor and Provost, and Incoming Executive Vice Chancellor and Provost.

**K. Discussion only: UGC update**

The Chair of Undergraduate Council (UGC) reported that the committee worked this year on academic support, disability accommodations, and grading policies and their effects on students.

**L. Discussion/action: Undergraduate Council (UGC) Subcommittee report on Student Learning and Quality of Life in the COVID Era and Beyond**

UGC convened a taskforce to assess student skills lost due to remote instruction, or "learning loss." The group found that while there was no change in the range of letter grades awarded, there was an increase in requests to submit late assignments and that the impacts of remote instruction were disparate across communities. The acquisition of basic skills of middle and high schoolers were also been affected. Bridging resources should be enhanced to address the learning losses. The taskforce's work is ongoing.

**VII. INFORMATIONAL ITEMS**

**A. Report of the Chancellor's Joint Committee on Parking and Transportation**

The meeting was adjourned at 3:00 p.m.  
Recorder: Haniya Ferrell, Administrative Assistant

**DIVCO – ATTENDANCE, SPRING 2022**

DIVCO MEMBERS	1/24/22	2/7/22 - CANCELLED	2/14/22	2/28/22	3/14/22	3/28/22 - CANCELLED	4/11/22	4/25/22	5/9/22
Aguilera, Adrian	P		P	P	P		P	P	P
Catanese, Brandi	P		P	A	P		P	P	P
Cohen, Ronald	P		P	P	P		P	P	P
Doremus, Holly	P		P	P	P		P	P	P
Fernald, Lia	P		A	P	A		P	P	P
Gilles, J. Keith*	P		P	P	P		P	P	P
Glaunsinger, Britt	P		P	P	P		P	P	P
Hesse, Carla	P		P	P	P		P	P	A
Kern, Richard	P		P	P	P		P	P	P
Leonard, Thomas	P		P	P	P		P	P	P
McMains, Sara	P		A	P	P		P	A	P
Olney, Martha	P		P	A	P		P	P	P
Ozer, Emily	P		P	P	P		P	P	P
Plaut, Victoria	P		P	P	P		P	P	P
Sayre, Nathan	P		P	P	P		P	P	P
Siu, Lok	P		A	P	P		P	P	P
Smart, Mary Ann	P		P	P	P		P	P	P
Sweetser, Eve	P		P	P	P		P	P	P
Tarica, Estelle	P		P	A	P		P	P	P
INVITED GUESTS *	1/24/22	2/7/22 - CANCELLED	2/14/22	2/28/22	3/14/22	3/28/22 - CANCELLED	4/11/22	4/25/22	5/9/22
Hallett, Christopher				P					
Gailmard, Sean					P				
Lee Wilby, Kristine					P				





P=Present    A=Absent    \* Non-voting