

BERKELEY DIVISION OF THE ACADEMIC SENATE

SENATE LEADERSHIP ORIENTATION AND PLANNING MEETING

Thursday, September 7, 2023 ~ 3:30 - 5:00
310 Stephens Hall

Agenda/Timeline

- 3:30-4:00 p.m. Mingling
Welcome & Land Acknowledgement and Leadership Introductions –
Maximilian Auffhammer, Division Chair
- 4:00-4:15 p.m. Chair's remarks – Maximilian Auffhammer, Division Chair
What is DIVCO? Functions of DIVCO
How does the Senate function within the university?
Where are the places and issues that the Senate makes a difference?
Senate priorities for the year.
- 4:15-4:30 p.m. Running an effective meeting
Maximilian Auffhammer, Division Chair
Andrew Garrett, Division Parliamentarian
- 4:30-5:00 p.m. Committee priorities

SENATE REFERENCE MATERIALS:

The following orientation information is posted on Box: <https://berkeley.app.box.com/folder/218034412056>

- 2023-24 Berkeley Division of the Academic Senate: Overview
- Divisional Council and Division Meeting Schedules
- Senate Staff Committee Assignments
- Guide to Conducting Committee Business, Berkeley Division
- Guidelines for Conducting Senate Business Electronically
- Parliamentary Procedure Pocket Reference
- Conflict of Interest Committee Template and Guidelines

2023-24 Berkeley Division of the Academic Senate

Overview

The Berkeley Division of the Academic Senate derives its authority from the Regents of the University of California. Among its responsibilities, the Senate:

- determines the conditions for admissions, certificates, and degrees;
- supervises all courses and curricula;
- determines the membership of the several faculties and councils;
- selects committees to advise the Chancellor concerning a campus budget, or the President concerning University budget;
- has the right to lay before the Board of Regents views on matters of conduct and welfare of the University; and,
- advises the President or Chancellor concerning the administration of libraries.

The Berkeley Division of the Academic Senate has approximately 2,600 members, including active-duty faculty and emeriti. More than 400 faculty serve on the committees and councils of the Division, 19 systemwide committees, and various campus administrative committees each year.

Senate leadership for 2023-24

Maximilian Auffhammer, Chair
(510) 642-4226
auffhammer@berkeley.edu
aschair@berkeley.edu

Amani Allen, Vice Chair
(510) 642-4226
amaniallen@berkeley.edu
acad_sen@berkeley.edu

Terrence Deacon, Secretary – Fall 2023
(510) 642-4226
deacon@berkeley.edu
acad_sen@berkeley.edu

Andrew Garrett, Parliamentarian
(510) 642-4226
garrett@berkeley.edu
acad_sen@berkeley.edu

Carla Hesse, Secretary – Spring 2024
(510) 642-4226
chesse@berkeley.edu
acad_sen@berkeley.edu

Division meetings:

Fall Division meeting: Thursday, November 2, 2023, 3:00-5:00 p.m., via *Zoom* videoconference

Spring Division meeting: Thursday, April 25, 2024, 3:00-5:00 p.m. Meeting location to be announced.

Complete information will be posted on the Senate web page at least seven days prior to the meeting: <https://academic-senate.berkeley.edu/meetings/division-meetings>

Web resources accessible on the Senate web page at <https://academic-senate.berkeley.edu/home>

Bylaws of the Division

- [Committee descriptions and rosters](#)
- [Committee on Courses of Instruction Handbook](#)
- [Conflict resolution resources](#)

Links to other pages of interest from the Senate web page:

- *Systemwide Academic Senate*: <https://senate.universityofcalifornia.edu/>

- *Academic Personnel Manual*: <https://www.ucop.edu/academic-personnel-programs/academic-personnel-policy/index.html>
- *In Memoriam*: <https://academic-senate.berkeley.edu/memoriam>

DIVISIONAL COUNCIL (DIVCO)
2023-2024 Schedule of Meetings

Mondays from 12:10-2:00 PM
310 Stephens Hall

Fall 2023

August 28
September 11
September 18
October 2
October 16
October 30
November 13
December 4
December 11 (if needed)

Spring 2024

January 22
February 12
February 26
March 4
March 18
April 1
April 15
April 29
May 13

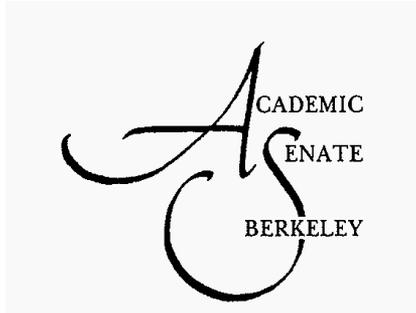
Division meetings:

*Fall: Thursday, November 2, 2023, 3:00-5:00 PM via Zoom Spring:
Thursday, April 25, 2024, 3:00-5:00 PM via In-person- TBD*

Senate leadership orientation:

Friday, September 7, 2023, 3:30-5:00 PM

BERKELEY DIVISION OF THE ACADEMIC SENATE



**GUIDE TO CONDUCTING
COMMITTEE BUSINESS**

Compiled by current and past staff of the Berkeley Division
and systemwide Academic Senate

August 2020

<https://academic-senate.berkeley.edu/home>

TABLE OF CONTENTS

OVERVIEW OF THE ACADEMIC SENATE AND THE BERKELEY DIVISION	1
Board of Regents	
Shared Governance	
Organization of the Academic Senate	
Assembly of the Academic Senate	
Academic Council	
Functions of the Berkeley Division	
Organization of the Berkeley Division	
Berkeley Division	
Division Meetings	
SHARED GOVERNANCE RELATIONSHIP CHART	4
ROLE OF DIVISION LEADERSHIP	5
Division Chair	
Vice Chair	
Divisional Council (DIVCO)	
Committee on Committees (COMS)	
ROLE OF THE DIVISION STAFF	6
Executive Director	
Associate Director	
Division Staff	
DIVISION STAFF ORGANIZATION CHART	7
BERKELEY DIVISION COMMITTEES	
Committee Authority	
Parliamentary Authority	
Role of the Committee Chair	
Role of Committee Members	
Alternates	
Role of Committee Staff	
Role of Invited Guests	
Appointment Process for Faculty and Student Committee Members	
SENATE COMMITTEE BUSINESS	10
RESOURCES FOR MANAGING COMMITTEE BUSINESS	10
Parliamentarian	
Committee on Rules and Elections	
Committees on Committees Liaison	
CONDUCTING COMMITTEE BUSINESS	11
Note on Confidentiality	
Conflict of Interest Guidelines	
Scheduling Meetings	
Adding or Eliminating Meetings	
Setting Meeting Agendas	
Flow of Communication - General Flow of Division Business	
Distribution of Meeting Agendas and Other Materials	
Meeting Minutes	
Conducting Committee Business Electronically	
Committee Web Pages	
Annual Reports	
Policy on Refreshments	

OVERVIEW OF THE ACADEMIC SENATE AND THE BERKELEY DIVISION

Board of Regents

The University of California is governed by the Board of Regents, which has “full powers of organization and governance” according to Article IX, Section 9 of the constitution of the State of California. Regents are appointed by the Governor of California.

Shared Governance

The Board of Regents Bylaw 40 (<https://regents.universityofcalifornia.edu/governance/bylaws/bl40.html>), which replaced Standing Order 105, empowers the faculty of the University of California to form a systemwide Academic Senate that has the authority to, among other things:

- “determine the conditions for admission and for certificates and degrees” and “recommend to the President all candidates for degrees”;
- “authorize and supervise all courses and curricula, except in the Hastings College of Law, in professional schools offering work at the graduate level only,” and “non-degree courses in University Extension”;
- “select committees to advise the President and Chancellors on campus and University budgets”;
- “address the Board on any matter pertaining to the conduct and welfare of the University”; and

The systemwide Academic Senate and the divisional Senates at each UC campus provide the organizational framework that enables the faculty to exercise its right to participate in the University’s governance.

Organization of the Academic Senate

Under the leadership of the systemwide Senate chair, the Senate members’ opinions are voiced through a deliberative process that includes the standing committees of the Senate, the Academic Council, the Assembly of the Academic Senate, and their Divisional counterparts. Consultation with the administration occurs in a parallel structure: at the systemwide level between the systemwide Senate chair and the President; and on the campus level between the divisional Senate chairs and the Chancellors.

The *Manual of the Academic Senate* and the manuals of the divisions comprise the code of the Academic Senate. The manuals are divided into two sections. These sections are the Bylaws that set forth the membership, authority, and organization of the Senate, and the Regulations that codify the requirements for admission, degrees, and courses and curricula.

Assembly of the Academic Senate

The Assembly of the Academic Senate represents UC faculty in the governance of the University as mandated by the Standing Orders of the Regents. The Assembly is authorized to consider any and all matters of concern to the Senate as a whole and has the power to take final action on all legislation substantially affecting more than one division. The Assembly is ready at all times to advise the President.

Academic Council

The Academic Council is the executive arm of the Assembly of the Academic Senate and acts in lieu of the Assembly on non-legislative matters. It advises the President on behalf of the Assembly and is responsible for requesting that committees or divisions of the Senate investigate matters of systemwide concern and report to the Council or Assembly.

Occasionally, the Academic Council will empanel a task force to address an issue that either does not fit within the charge of a single committee and/or involves intensive work beyond the workload constraints of a standing committee.

Functions of the Berkeley Division

Academic Senate Bylaw 305 outlines the membership of each division, while Senate Bylaws 310, 311, and 312 establish the authority of the divisions. Berkeley Division Bylaw 1 states that the Berkeley Division of the Academic Senate has “authority to:

- organize, select its own officers and committees, adopt rules for the conduct of its business;
- receive and consider reports and recommendations from the faculties of colleges and schools located wholly or partly on the Berkeley campus, from its divisional committees, from local administrative officers, and from other divisions;
- originate and take final action on legislation substantially affecting only the Division;
- establish faculties in schools and colleges located wholly on the Berkeley campus;
- transmit directly to the President resolutions on any matter of University concern, with copies to the Assembly of the Academic Senate;
- initiate memorials to the Regents; and
- submit reports and recommendations to the Senate or to the Assembly concerning changes in Senate legislation and such other matters, as it may deem appropriate.”

Organization of the Berkeley Division

The Berkeley Division is a committee of the Academic Senate. Like other divisions, the Berkeley Division has a structure similar to that of the Academic Senate. Under the leadership of the division chair, members of the Berkeley Division participate in a deliberative process that includes the committees of the Berkeley Division, the Divisional Council, and the Division as a whole.

The *Manual of the Berkeley Division of the Academic Senate* is divided into two sections. These sections are the Bylaws that set forth the membership, authority, and organization of the Berkeley Division, and the Regulations that codify the requirements for grades, degrees, and courses and curricula at UC Berkeley.

Berkeley Division

According to Berkeley Division Bylaw 2A, members of the Berkeley Division are:

- the President;
- the Chancellor, Vice Chancellors, Provosts, Deans, Directors of academic programs, Assistant or Associate Vice Chancellor for Admissions and Enrollment, Registrar, and chief librarian at Berkeley;
- All Professors, Professors in Residence, Professors of Clinical _____, and Acting Professors;
- Associate Professors, Associate Professors in Residence, Associate Professors of Clinical _____, and Acting Associate Professors;
- Assistant Professors, Assistant Professors in Residence, and Assistant Professors of Clinical _____;
- Instructors, Instructors in Residence;
- Senior Lecturers with Security of Employment, Lecturers with Security of Employment, Senior Lecturers with Potential for Security of Employment, and Lecturers with Potential for Security of Employment with full time teaching responsibilities in curricula under the control of the Academic Senate, whose duties lie primarily in Berkeley; and
- Those Vice Presidents, Deans, and Directors of statewide units who choose to enroll in this Division.

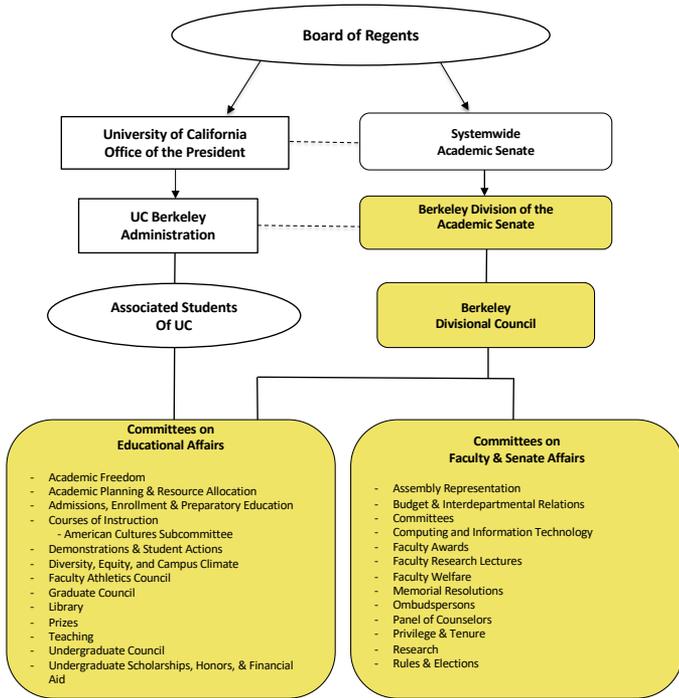
Bylaws 2B - 2D clarify that "instructors and instructors in residence of less than two years' service have no vote," "membership does not lapse because of leave of absence or transfer to emeritus status," and that it is "the Committee on Rules and Elections that determines whether a person meets the requirements for membership."

Division Meetings

A general meeting is held for members of the Berkeley Division each semester. At Division meetings, items are considered that concern the Division as a whole and final action is taken on all legislation affecting the Berkeley Division. Fifty voting members of the Division are required for a quorum. Upon written request of twenty-five voting members of the Division, the Division Chair may call a special meeting to address a topic raised by those members.

Committee chairs should plan to attend the meetings of the Division. Prior to the meetings, committee chairs are asked to remind their committee members about the meetings and encourage their attendance. Committee chairs may be asked to suggest agenda items for the Division meetings. Notices of the meetings, as well as approved minutes, are archived in the Division's library.

SHARED GOVERNANCE RELATIONSHIP CHART



ROLE OF DIVISION LEADERSHIP

Division Chair

The chair of the Berkeley Division is appointed by the Committee on Committees to serve for a term of one year, beginning with the first day of instruction in the fall term. Normally, the chair succeeds to this office after having served as vice chair. The chair serves as chair of both the Berkeley Division and of Divisional Council. By virtue of the appointment, the chair serves on Academic Council. The office of the Berkeley Division provides the chair's department with course relief so the chair does not need to teach while serving in this capacity. In fulfilling the role, the chair relies on committee chairs and Senate staff to keep them abreast of all committee-related activities. In addition, the chair is an *ex officio* member of all Divisional committees (with voting rights on the Divisional Council only).

Vice Chair

The vice chair of the Division and of the Divisional Council is appointed by the Committee on Committees to serve a term of one year beginning with the first day of instruction in the fall. The vice chair will normally succeed to the position of chair of the Division and of Divisional Council. The vice chair serves as chair when the chair is temporarily unable to serve, and performs such duties as assigned by the chair of the Division.

Divisional Council (DIVCO)

The Divisional Council is the executive committee of the Berkeley Division. DIVCO reviews reports of other Senate committees and works toward developing a consensus. DIVCO speaks for the Division as a whole to the campus administration and the systemwide Academic Senate (through the Academic Council). Other major areas of joint governance include: academic personnel; planning and budget; research; graduate and undergraduate education; curriculum review and program review; the Library; and admissions and enrollment.

DIVCO members are encouraged to consult on non-confidential matters with their colleagues who are not on the Council (both from their own department as well as from outside their departments), and convey their views to DIVCO either verbally or in writing. For those members who are serving *ex officio* as chairs of Senate committees, it is especially important for them to bring the views of their committees to DIVCO, particularly when their committee has officially discussed a topic.

Committee on Committees (COMS)

The Committee on Committees of the Berkeley Division of the Academic Senate is comprised of eight elected members; four are elected each year. COMS meets every other week during the fall semester and weekly in the spring semester.

This Committee appoints:

- the chair, vice chair, secretary, and parliamentarian of the Division;
- chairs, vice chairs, and members of Senate standing committees;
- Division representatives to systemwide committees;
- special committees as the Division may direct;
- nominees for appointments to administrative committees when called upon by the Chancellor or the administration, and recommends to both the administration and the Division chair faculty to serve on ad-hoc systemwide committees; and

- student members in accordance with Bylaw 13.C.

ROLE OF THE DIVISION STAFF

Executive Director

The Executive Director is the chief administrative officer of the Senate and the main policy consultant for the Divisional Council. The Executive Director directs the staff in all aspects of administrative and analytical support for the committees and is responsible for the oversight of Senate resources including human resources and the budget. The Executive Director is also responsible for ensuring that the Senate's committees are provided with the resources necessary for them to conduct their business. All questions and concerns about committee resources should be directed to the executive director.

Associate Director

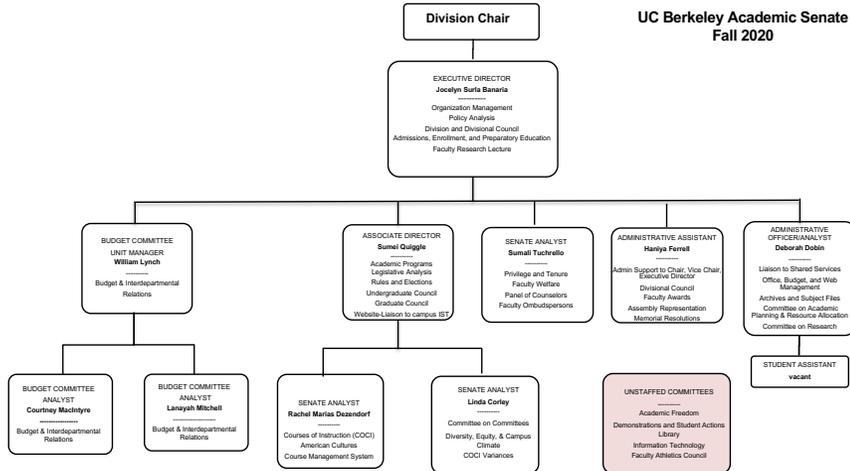
The Associate Director assists the Executive Director with policy analysis, the management of all aspects of the Senate organization, and acts on behalf of the Executive Director in the Director's absence, including the management of all business before the Division and Divisional Council. The Associate Director also oversees the academic program and legislative components of the Berkeley Division.

Division Staff

The Berkeley Division is organized into standing committees. While the Division secretariat does not provide direct staff support for every committee, for most committees, the staff provides full support, by:

- advising committee members on policies, procedures, and committee precedent;
- researching issues before the committee;
- conducting analyses and making recommendations to the committee chair and members;
- scheduling meetings and taking minutes;
- developing and distributing agenda packets; and
- tracking completion of action items.

The organization chart shows the Senate staff. In addition to Senate staff, other campus units staff a number of standing Senate committees: Library; Prizes; Teaching; and Undergraduate Scholarships, Honors, and Financial Aid.



BERKELEY DIVISION COMMITTEES

Committee Authority

A Division committee acts in accordance with its enabling *bylaw*. When a committee formally advises the Chancellor and /or members of campus administration on an issue, its advice must be conveyed through the Divisional Council, unless otherwise specified in the Bylaws. There are some exceptions and Senate staff can advise chairs in these instances.

Ensuring Continuity Through Transitions

In order for shared governance to be effective, the administration and the Division should work as partners. The Division should strive to be a reliable partner, changing a previous position only rarely, and only for good cause. The following are legitimate reasons for changing a position reached by the previous committee:

- New information comes to light that was not available to the committee previously;
- There were substantial procedural errors in earlier deliberations; or
- A strong majority of committee members believe that the previous committee reached an untenable position.

Parliamentary Authority

Questions of order not covered by legislation are governed by *Robert's Rules of Order*.

Role of the Committee Chair

The committee chair's primary responsibility is to fulfill the charge of their committee, as defined in the Division's Bylaws (<https://academic.senate.berkeley.edu/resources/manual>). With the assistance of Senate staff, the chair is responsible for the committee's timely responses to the requests of the Division chair for review and comment on proposals and reports that originate both from campus administration and from the Academic Senate. The committee chair identifies issues that fall within the committee's charge; initiates discussions; formulates proposals or recommendations; and provides reports and recommendations to Divisional Council. The committee chair is also responsible for ensuring the integrity of the committee process by addressing and resolving potential conflicts of interest. The committee chair should discuss expectations for recusal at the first committee meeting.

Preparing to Serve as Committee Chair

The following are recommended steps to prepare for chairing a Senate committee:

- review the committee's charge and bylaws;
- meet with the staff person assigned to your committee;
- familiarize yourself with the finished and unfinished business of the previous year's committee; and
- acquaint yourself with the committee members: review the roster and familiarize yourself with individual members' disciplinary fields and areas of interest.

Role of Committee Members

Committee members support the committee chair in fulfilling the committee's charge by taking active part in meetings; carrying out routine and special tasks as assigned by the chair; and offering advice and information based on their experience and expertise.

The role of *ex-officio* members as voting or nonvoting members is defined in the committee's bylaw.

Alternates

The Committee on Committees does not allow designation of alternates, except where specified in a committee's bylaw. If a committee member is unable to attend meetings, they should contact the staff person for guidance on withdrawing from the committee. With the Division Chair's permission, a nonvoting representative may attend a Divisional Council meeting in place of the *ex-officio* committee chair.

Role of Committee Staff

The committee staff person researches and advises on issues before the committee; suggests agenda items; drafts agendas; recommends, contacts, and schedules guests; drafts minutes of the meetings; follows up on action items; drafts or edits the committee's recommendations and policy statements; drafts the committee's annual report; and advises on the proper vetting of proposals put forward by the committee. The staff person works with the committee chair and members to ensure that the committee's reports and comment letters are submitted to the Division chair by the date requested, and that the Division chair is kept informed about the committee's major activities.

Role of Invited Guests

A committee chair may invite individuals to sit on the committee by invitation. "By invitation" guests do not have voting privileges or count toward quorum. In addition, they may not make motions or second them.

Appointment Process for Faculty and Student Committee Members

The Committee on Committees is guided by two general principles: to maintain the excellence of the Berkeley Division by nominating dedicated faculty for committee work, and fair distribution of duties among all departments and disciplines. The committee is dedicated to gender equity and diversity and attempts to balance all committees with this in mind.

COMS arrives at its recommendations through consensus and then asks the faculty member if they would like to serve. Once an agreement is made, COMS takes the nomination to Divisional Council for final approval. An official appointment letter is then sent out to the member, the committee chair and Senate staff, and the Senate member's department chair. When the timing of any appointment is out of cycle, COMS may ask that the affected committee chair invite the incoming member as a guest until the process has been formalized; guests do not vote nor do they count for quorum.

Standing committees of the Berkeley Division are divided into two categories: Committees on Faculty and Senate Affairs, without student members, and Committees on Educational Affairs, with student members.

Student members are appointed via the same process as for Senate members, except COMS receives nominations from the ASUC and the Graduate Assembly. When these organizations do not nominate student members, committee work will be conducted without them. Per Academic Senate Bylaw 13C, "On formal votes in committees attended

by student members, the students' opinions will be recorded separately and so reported whenever the recommendation of the committee is presented to the Division, to other Academic Senate bodies and to administrative officers advised by such committee. When the committee is acting for the Senate, student members do not vote."

SENATE COMMITTEE BUSINESS

Ongoing functions of Senate committees include:

Committee comment: generated at the meetings and recorded in the committee meeting minutes. If further discussion is required and no definitive position is reached, then the issue may be placed on the next meeting's agenda. When the committee's review is complete and resolution for action voted on, committee comments are forwarded to the Division chair for discussion by Divisional Council. When consensus opinion is not reached and discussion has been thorough, both majority and dissenting opinions should be forwarded. Committee comments are submitted through the Division chair, unless the committee has legislative authority to comment directly.

Initiating recommendations, proposals, and studies: the committee chair or any committee member so requesting of the chair, may place an item for the committee's consideration on the committee's agenda. The committee staff may also recommend agenda items to the committee chair, based upon their knowledge of pending issues under consideration by campus or University administration.

Reviewing reports and policies: reports and policies generally originate from either the Office of the President, campus administration, other Senate committees, or the Division chair.

RESOURCES FOR MANAGING COMMITTEE BUSINESS

Parliamentarian

The Parliamentarian provides advice to the Division chair and vice chair about parliamentary procedure. The Parliamentarian is also a resource to committee chairs on *Robert's Rules of Order*.

Committee on Rules and Elections

The Committee on Rules and Elections formally supervises all changes and additions to the Bylaws and Regulations, and supervises Division elections. It can also serve as a resource on the interpretation of Division legislation.

Committee on Committees Liaison

The COMS chair assigns each COMS member several standing Senate committees to which they will serve as a liaison. COMS notifies committee chairs by letter who their COMS liaison will be; the liaison's role is to facilitate communications. Committee chairs should communicate with their liaisons about membership issues (e.g., non-attending members, need for new members, bylaw changes, etc.). Any questions about the appointment process or membership should come through the liaison.

CONDUCTING COMMITTEE BUSINESS

Note on Confidentiality

When confidential discussions take place during a meeting or documents are circulated that are considered confidential in nature or still in draft form, it is the responsibility of the committee chair to clearly inform members, guests, and student representatives that this information is not to be shared with anyone outside of the meeting. If meeting participants are unclear as to the nature of a discussion or document, they should be reminded to seek clarification from the chair.

Conflict of Interest Guidelines

Each Senate committee must have a written policy governing conflict of interest, based on the Division's conflict of interest guidelines. The committee staff person or Executive Director can provide a copy of the guidelines, along with a policy template.

Scheduling Meetings

The committee staff person will work with the committee chair to schedule committee meetings. Some committees have a set meeting time that does not vary. Other committees schedule a time each academic year or semester. It is wise to schedule all meetings for the academic year or semester early, and revise the schedule as needed.

Adding or Eliminating Meetings

In consultation with the staff, a committee chair may add a meeting if there is sufficient business, or cancel a meeting if there is insufficient business. Once the chair decides to add or cancel a meeting, the chair should inform the staff person, who will notify the members and guests.

Setting Meeting Agendas

The committee chair, in consultation with the staff person, sets the agenda for each meeting. The staff person prepares a draft agenda, which may include a Consent Calendar for non-controversial items. The committee chair should review and return it to the Senate staff person promptly. The committee chair, in consultation with the staff person, should prioritize agenda items in order to meet deadlines for committee comments and reviews.

Maximizing Committee Effectiveness

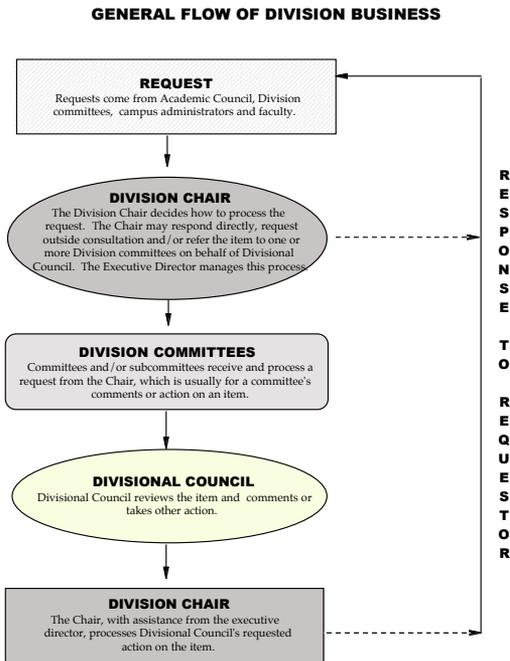
The following are tips for maximizing the effectiveness of Senate committees:

- prior to or at the first meeting of the year, develop and distribute an orientation packet to committee members, including: a roster of committee members with contact information; bylaws of the committee; schedule of meetings; previous year's annual report or summary of actions; and expectations about confidentiality and recusal;
- focus the committee discussion and deliberations to achieve consensus or resolution of issues before the committee;
- prioritize agenda items in order to meet deadlines;
- utilize subcommittees as appropriate, and delegate assignments to committee members; both serve to involve committee members as active participants; and

- rely on Senate staff: in addition to administrative support, Senate staff can provide analytical support; conduct research; compile data; and develop summaries and position papers, as appropriate.

Flow of Communication

The flowchart summarizes the flow of business through the Division.



Distribution of Meeting Agendas and Other Materials

Committee staff are responsible for preparing and distributing an agenda prior to each committee meeting. The staff person submits a draft agenda to the committee chair for review. The chair should then approve the agenda in a timely manner. The staff person will then distribute it along with any necessary enclosures electronically. At the beginning of each semester, committee staff will establish a timeline for preparing the agenda. The established timeline should allow sufficient time for committee members to review agendas and background materials prior to the meeting.

Meeting Minutes

Following a meeting, the committee staff person is expected to complete and submit to the committee chair a set of draft minutes. The draft minutes are to be concise and accurately reflect the committee's deliberations and actions. Ideally, draft minutes are included in the agenda packets for approval by the committee in its next meeting. Chairs should review and forward comments on draft minutes to staff in a timely manner so that they can be distributed. Draft minutes are considered confidential. Once the committee has approved the minutes, they become public documents and will be made available upon request.

Conducting Committee Business Electronically

The Division abides by [guidelines](#) developed by the Committee on Rules and Elections (R&E) for conducting business electronically:

https://academic-senate.berkeley.edu/sites/default/files/elec_bus_guidelines_2019.pdf

Committee Web Pages

Each committee has a page on the Senate website. The committee page includes:

- the committee's charge, in brief;
- the current year's roster;
- staff contact information;
- the most recent annual report; and
- links to additional information and resources, as appropriate.

The Senate staff is responsible for reviewing the committee pages annually and updating information as needed.

Annual Reports

At the end of each academic year, committees are asked to compile an annual report on their activities. A recommended format for the report includes a summary of:

- issues considered: this might be presented as a list of issues appearing on the committee's agenda or brought to the attention of the committee;
- actions taken: this might be presented as an explanatory note after each item on the list of issues considered;
- projects undertaken by the committee, if any; and
- continuing/unfinished business: this might be presented as a list of issues to be carried forward to the next academic year.

In addition, it should report on the actions of any subcommittees. The previous year's annual report is approved by the committee in the fall, and then submitted to Divisional

Council as an informational item and posted on the Senate website. Copies of committee annual reports are archived in the Division's library.

Policy on Refreshments

The Division office does not have sufficient funding to provide refreshments beyond water and tea bags. If a committee chair or committee member would like to provide refreshments at their own expense, they should coordinate with the staff person in advance. Committee chairs should ask members to clean up after themselves at the end of meetings and utilize the trash and recycling bins.

Guidelines for Conducting Senate Business Electronically In the Current Regulatory and Technological Environment

2004, revised 2011, 2019

Introduction

These guidelines are intended to advise committees of the Berkeley Division of the Academic Senate and agencies that report to it, including the multiple faculties on campus¹. In developing these guidelines, the Committee on Rules and Elections (R&E) weighed expediency and free discussion against integrity of voting and confidentiality. Specifically, the convenience that these electronic means of communication provide needs to be balanced against the parliamentary requirements of *Robert's Rules of Order*.²

At the same time, R&E affirms the value of face-to-face meetings, which allow for the open and frank exchange of ideas and ensure that all voices are heard while maintaining confidentiality, particularly for politically sensitive or controversial topics.

R&E recommends that each Senate committee develop explicit written rules regarding the electronic conduct of specific types of committee business, subject to these Berkeley Division guidelines.

Videoconferences and teleconferences

Videoconferences and teleconferences permit the simultaneous presence and interaction of meeting participants and therefore may be used to conduct official Senate business. Academic Senate [By-law 32](#), adopted by the Assembly of the Academic Senate on May 12, 2004, explicitly allows such meetings and removes any possible ambiguity concerning their official status.

Requirements:

- Roberts' Rules of Order, including determination of a quorum, apply to meetings held by videoconferences and teleconferences.
- Participants in meetings held by teleconference should be located in a private office or other setting that ensures confidentiality of proceedings.
- A secure platform supported and vetted by the campus, such as Zoom, should be used whenever possible.
- In meetings where some or all participants are online, any formal votes should be taken by roll call.

Email and web-based communication

Online communications might seem secure, but are subject to technical difficulties, inadvertent or deliberate distribution to non-committee members, theft, and lawsuits. In addition, electronic messages are retained in the hard drive of individual computers and on the campus server, which may be subpoenaed in a lawsuit. Therefore:

- Committees should not distribute confidential materials or discuss personnel issues and other confidential matters through electronic communication unless appropriate encryption measures have been taken (such as by using restricted Box folders).
- Email may be used for scheduling purposes, to distribute meeting agendas and materials, and to distribute non-confidential documents for review.

¹ Per [Academic Senate Bylaw 20](#).

² See [Berkeley Division Bylaw 163](#).

- If there is a need to distribute confidential documents for review, do not send them through email. Instead, post them in a secure repository such as Box, and remove them as soon as possible after the discussion is finished. Settings can be adjusted so that viewers cannot download or print documents. Or, consider distributing materials in hard copy at the meeting, and collecting them at the end to be shredded.

Conducting committee business electronically outside of formal meetings

Careful judgment must be exercised in determining whether to conduct non-confidential business through email and/or web-based communication. This may be appropriate if:

- Urgent business develops between regularly scheduled meeting dates or committee members need time beyond that available in face-to-face meetings to consider and draft their responses to the issues being considered.
- The benefits of immediate face-to-face interaction and collective deliberation are not compromised.
- All electronic messages are sent to all committee members.
- A definite time frame is established for electronic discussion, which gives each member the opportunity to attempt to persuade other members before the committee decision is reached.
- The permanent record of arguments made and of who made them in the hard drive of individual computers and the campus server does not inhibit the free expression of opinions and suggestions by committee members.

Votes on committee business may be conducted electronically, if the above conditions are met.

Elections

Academic Senate elections are conducted electronically (see Division Bylaw 9 for conditions under which elections must be held). All of the following conditions must be met for electronic voting at the Division level.

- Security: Each vote must be cast and recorded in a secure environment.
- Authentication: The voting system must authenticate the identity of each voter.
- Anonymity: There must be sufficient safeguards so that voters' identities cannot be linked to their votes without their consent.
- Reliability: Electronic election technology must function appropriately when votes are taken.
- Accuracy: Each voter's intention must be accurately recorded.
- Accessibility: It is essential that each qualified individual have access and ability to place a vote.
- Transparency: The procedures should be public and clear. Further, the procedures should guarantee that voters have confidence in election outcomes.

Policies

- [Campus Information Technology Security Policy](#)
- [UC Electronic Information Security Policy](#)

Motions listed in order of preference

To do this...	You say this...	Can interrupt others?	Requires second?	Debat-able?	Amend-able?	Vote required
Adjourn meeting	"I move to adjourn"	No	Yes	No	No	M
Call an intermission	"I move to recess..."	No	Yes	Yes (R)	Yes (R)	M
Complain about noise, etc...	"Point of privilege."	Yes	No	No	No	none ¹
Temporarily suspend consideration	"I move that the motion be tabled."	No	Yes	No	No	M
Close debate	"I move the previous question."	No	Yes	No	No	2/3
Limit (or extend) debate	"I move to limit (extend) debate until ..."	No	Yes	Yes (R)	Yes (R)	2/3
Postpone discussion to specific time	"I move to postpone this matter until..."	No	Yes	Yes (R)	Yes (R)	M
Have something further studied	"I move to refer this to committee."	No	Yes	Yes (R)	Yes (R)	M
Amend a motion	"I move to amend by (deleting, etc...)"	No	Yes	Yes	Yes	M
Suppress business of the day, or prevent further discussion on motion	"I move to postpone indefinitely."	No	Yes	Yes	No	M
Introduce business (Main Motion)	"I move that..."	No	Yes	Yes	Yes	M

Motions below have no established order of preference

Challenge ruling of Chair	"I appeal from the Chair's decision."	Yes	Yes	Yes	No	M
Ask vote to be counted instead of y/n	"I request division of the assembly"	Yes	No	No	No	none
Divide a pending question into parts	"I request that the motion be divided as..."	No	No	No	No	none ¹
Request information about procedure, meaning, or effect of pending motion	"I rise to a point of parliamentary inquiry" (point of information)	Yes	No	No	No	none ¹
Avoid discussion of unnecessary or embarrassing matter	"I object to consideration of this matter."	Yes	Yes	No	No	2/3
Object to procedures	"I rise to a point of order."	Yes	No	No	No	none ¹
Withdraw a motion	"I wish to withdraw my motion."	Yes	No	No	No	none ²
Suspend the rules temporarily	"I move to suspend the rule on..."	No	Yes	No	No	2/3
Reconsider a vote	"I move to reconsider the vote on..."	Yes	Yes	Yes	No	M ³
Rescind a vote	"I move to rescind the vote on..."	No	Yes	Yes	No	M ⁴
Return to a "tabled" matter	"I move to take from the table the motion..."	No	Yes	No	No	M

r Restricted discussion or amendment, confined to a few specifics such as time or length

1 Chair decides and may be appealed

2 Chair decides if motion has not been stated, or if no objection. If objection, majority vote is required.

3. Can be made only by one who voted on the prevailing side and must be made on the same day or next succeeding day.

4 A motion that required more than a majority vote can be rescinded only by the same vote that was required to approve it.

Order of Precedence of Motions

Reference: *Robert's Rules of Order Newly Revised* (RONR), published 1970.

	Name of Motion	Is it in order when another has the floor?	Does it require a sec- ond?	Is it debat- able?	Is it amend- able?	What vote is re- quired for adop- tion?	May it be re- consid- ered?
Privileged	Fix the time to which to adjourn*	No	Yes	No	Yes	M	Yes
	Adjourn**	No	Yes	No	No	M	No
	Recess*	No	Yes	No	Yes	M	No
	Raise a question of privilege	Yes	No	No	No	(1)	No
	Call for the orders of the day	Yes	No	No	No	(2)	No
Subsidiary	Lay on the table	No	Yes	No	No	M	No
	Previous question	No	Yes	No	No	2/3	Yes
	Limit or extend limits of debate	No	Yes	No	Yes	2/3	(3)
	Postpone to certain time (definitely)	No	Yes	Yes	Yes	(4)	Yes
	Commit (refer to committee)	No	Yes	Yes	Yes	M	(5)
	Amend	No	Yes	(6)	Yes	M	Yes
	Postpone indefinitely	No	Yes	Yes	No	M	(7)
Main Motion	No	Yes	Yes	Yes	M	Yes	

Notes

For any pending motion, those above it on this list are **in order** (except the top three in special circumstances, see RONR), those below are **out of order**.

Top shaded = "privileged" motions, pertaining to "urgent" matters

Bottom Shaded = "subsidiary" motions, applied to other motions

M = majority of the legitimate votes cast, ignoring "blanks"

"2/3 vote" means 2/3 of the votes cast by eligible voting members, not 2/3 of those assembled, nor 2/3 of the membership

Key

* Considered a main motion, if made when no business is pending

** Check RONR for specific rules

(1) Chair grants

(2) No vote: demand

(3) Yes, the unexecuted part may be reconsidered

(4) 2/3 vote required if made a special order, otherwise M

(5) Yes, if the committee has not started work

(6) Yes, if applied to a debatable motion

(7) Only an affirmative vote may be reconsidered

Conflict of Interest Template for Committees of the Berkeley Division of the Academic Senate Committee on Rules and Elections

Approved: October 13, 2006

[NB: Each Senate Committee should have its own written policy, which should be copied to the Committee on Rules and Elections. The following generic version can serve as a committee's policy if that committee decides that particular modifications are not necessary.]

In a university, the term "conflict of interest" refers to financial or other personal considerations that may compromise, or appear to compromise, a faculty member's professional judgment in administration, management, instruction, research, or other professional activities. Committee members should always keep this potential in mind and take appropriate action when a conflict of interest arises. Conflicts may arise because the committee member is in the same unit (Department, Institute, School, or academic group at a comparable level) or may have had personal and/or professional relationships with one or more parties or units concerned in the committee's deliberations. Bearing in mind that the most informed committee discussions are the most useful, possible actions include simply informing the chair or the chair and committee members, absenting oneself from parts of a discussion and/or from voting, and full recusal.

There are additional circumstances in which abstention from voting, or absence from part of a meeting or deliberation, or even total recusal may be necessary. The need for recusal, or actions short of recusal, may arise from the nature of the committee's areas of jurisdiction, or from the circumstances of a particular individual, case, or from a problem dealt with in the course of the committee's work. A committee member should consult with the committee Chair about the proper course of action if in doubt. The decision to recuse oneself, however, need not be accompanied by any explanation.

It should be kept in mind that an individual with a conflict or apparent conflict may have knowledge about the issue under consideration, and that it is important not to deprive the committee or other body of that expertise. Accordingly, the minimum level of recusal consistent with avoiding conflicts or apparent conflicts is preferred. Even in cases of the most severe conflicts, it may still be appropriate for an individual to present to the committee his or her knowledge and opinions about the subject under consideration before withdrawing from further participation. It should also be noted that representing and/or belonging to a body (e.g., a Department) is not usually a conflict per se.

Committee members should consider recusal or other action in the following circumstances:

- 1) The Committee member has, or has had, a family relationship with an individual concerned in its deliberations, such as that of a current or former significant other, partner, or spouse, or child, sibling, or parent.
- 2) The Committee member has, or has had, a sexual/romantic relationship with the individual(s) concerned.
- 3) The Committee member has a personal interest, financial or otherwise, in the matter under deliberation.
- 4) The Committee member is aware of any prejudice, pro or contra, which would impair his or her judgment in the matter under discussion. [NB: open and honest intellectual disagreement is not cause for recusal.]
- 5) The Committee member believes that his or her recusal is necessary to preserve the integrity of the committee's deliberations.
- 6) The Committee member serving as representative of the Senate on a non-Senate committee judges that his or her presence or actions may be at odds with his or her responsibilities as a Senate member.

Conflict of Interest Guidelines for the Berkeley Division of the Academic Senate
Committee on Rules and Elections
Approved: February 14, 2006

I. Context and Background

Conflicts of Interest

At the request of Berkeley Division Chair Agogino and the Divisional Council, the Committee on Rules and Elections (R&E) has researched and discussed the many and complicated issues involved in conflict of interest and personal recusal policies. It is the committee's view that the Berkeley Division should have a set of principles, possibly included in the Division Bylaws, by which individual Senate members can judge what action they should take when possible conflict of interest questions arise. R&E also suggests an internal procedure for resolving differences of interpretation of the policies.

Some General Principles

In the context of the Academic Senate (Berkeley Division) there are two major areas in which conflicts of interest may operate: within the Senate itself, and when Senate members, in their capacity as Senate representatives, sit on boards, committees and the like outside the Senate, for example, on joint administrative-Senate committees of the campus, the University, or public or private entities. For example, the chair of the Committee on Computing and Communications sits *ex-officio* on the Administrative Computing Committee.

The National Academies have a good general statement about conflicts of interest that can be taken to represent institutional "best practices" at least in the areas of research and of program evaluation. [The full 2003 document, "Policy on Committee Composition and Balance and Conflicts of Interest," can be found on the National Academies website, www.nationalacademies.org/coi.]

Questions of Conflict of Interest

It is essential that the work of committees of the institution used in the development of reports not be compromised by any significant conflict of interest. For this purpose, the term "conflict of interest" means any financial or other interest which conflicts with the service of the individual because it (1) could significantly impair the individual's objectivity or (2) could create an unfair competitive advantage for any person or organization. Except for those situations in which the institution determines that a conflict of interest is unavoidable and promptly and publicly discloses the conflict of interest, no individual can be appointed to serve (or continue to serve) on a committee of the institution used in the development of reports if the individual has a conflict of interest that is relevant to the functions to be performed.

General Principles

The term "conflict of interest" means something more than individual bias. There must be an interest, ordinarily financial, that could be directly affected by the work of the committee.

Conflict of interest requirements are objective and prophylactic. They are not an assessment of one's actual behavior or character, one's ability to act objectively despite the conflicting interest, or one's relative insensitivity to particular dollar amounts of specific assets because of one's personal wealth. Conflict of interest requirements are objective standards designed to eliminate certain specific, potentially compromising situations from arising, and thereby to protect the individual, the other members of the committee, the institution, and the public interest. The individual, the committee, and the institution should not be placed in a situation where others could reasonably question, and perhaps discount or dismiss, the work of the committee simply because of the existence of such conflicting interests.

The term "conflict of interest" applies only to current interests. It does not apply to past interests that have expired, no longer exist, and cannot reasonably affect current behavior. Nor does it apply to possible interests that may arise in the future but do not currently exist, because such future interests are inherently speculative and uncertain. For example, a pending formal or informal application for a particular job is a current interest, but the mere possibility that one might apply for such a job in the future is not a current interest.

The term "conflict of interest" applies not only to the personal financial interests of the individual but also to the interests of others with whom the individual has substantial common financial interests if these interests are relevant to the functions to be performed. Thus, in assessing an individual's potential conflicts of interest, consideration should be given not only to the interests of the individual but also to the interests of the individual's spouse and minor children, the individual's employer, the individual's business partners, and others with whom the individual has substantial common financial interests. Consideration should also be given to the interests of those for whom one is acting in a fiduciary or similar capacity (e.g., being an officer or director of a corporation, whether profit or nonprofit, or serving as a trustee).

Financial Interests

The term "conflict of interest" as used herein ordinarily refers to financial conflicts of interest. In assessing potential conflicts of interest in connection with an individual's service on a committee of the institution used in the development of reports for sponsors, particular attention will be given to the following kinds of financial interests if they are relevant to the functions to be performed: employment relationships (including private and public sector employment and self-employment); consulting relationships (including commercial and professional consulting and service arrangements, scientific and technical advisory board memberships, and serving as an expert witness in litigation); stocks, bonds, and other financial instruments and investments including partnerships; real estate investments; patents, copyrights, and other intellectual property interests; commercial business ownership and investment interests;

services provided in exchange for honorariums and travel expense reimbursements; research funding and other forms of research support."¹

Balance

An unintended consequence of personal recusal is the possibility that committees could become seriously imbalanced as to discipline or deprived of necessary knowledge of some important subject area. It might happen, for instance, that all knowledgeable members of some committee were also members of a unit under review (Comparative Literature, say, most of whose members have joint appointments with other language and literature departments.) Unless the matter were particularly contentious, disclosure and/or limitation on voting would probably be adequate in such a case. The judicial custom that anything that would disqualify everyone disqualifies no one might apply in such cases as well, though full disclosure should be a minimum condition in all questionable circumstances. The Committee on Committees should stand ready to appoint temporary or additional members to committees in extreme cases.

Conflict of Interest in the Context of Senate Service

In the context of the many duties that arise in work for or on behalf of the Academic Senate, financial conflicts are probably not the most frequent kind, though they need always to be taken into consideration. It is also true, as the National Academies' Policy suggests, that the requirement of objective and prophylactic standards means that, in practice, **the mere appearance of a conflict is, in itself, a conflict**, requiring that some action be taken. No actual malfeasance need be shown to undermine the authority of the decisions taken by a body with members whose positions may be uncharitably imputed to base personal motives. The usual actions to be taken in a case of conflict of interest would be either recusal (withdrawal from discussion, deliberation and voting on some issue or action) limitation (participation in, say, discussion but not voting) or disclosure (formal written notice of the nature of a possible conflict).

II. Recommendations for Standards for Senate Service

A. Senate Principles on Conflict of Interest

As representatives of the Academic Senate, the University, and their various scholarly disciplines, members of the Senate have a responsibility to consider any possible conflicts of interest that might interfere with the proper discharge of their duties on Senate committees or with the proper representation of the Senate on outside committees and boards.

Conflicts of interest should, at a minimum, be disclosed in writing to the Division chair; conflicts involving the Division chair should be disclosed to the Divisional Council. Substantial conflicts should result in limitation or recusal of the member involved, bearing in mind that the appearance of a conflict of interest is potentially as damaging as an actual conflict of interest.

¹ *National Academies Conflict-of-Interest Policy*. "Policy on Committee Composition and Balance and Conflicts of Interest". National Academies. December 16, 2005. <www.nationalacademies.org/coi>.

Each Senate committee should have a written policy on Conflict of Interest based on section II, "Recommendations". See Appendices I and II for examples of conflict of interest forms for Senate committees.

Any Senate member may recuse him or herself from committee service or a committee action without disclosing a reason.

Recusal, limitation and disclosure should never be construed in any way negatively with respect to the Senate member involved.

Disputes about the Berkeley Division's conflict of interest rules or their application will be referred to the Committee on Rules and Elections (R&E) for decision. Individual Senate members may appeal R&E rulings to the Committee on Privilege and Tenure, which has final authority.

B. Standards within Senate Committees

Some committees already have written disclosure and recusal standards (Budget Committee and P&T policies are appended). R&E suggests that each Senate committee have a similar written policy containing at least the following elements:

1. Disclosure

Committee members should report to their committee chair any potential areas of conflict of interest. The member and chair may decide between them whether limitation of participation, public or written disclosure, or recusal is the proper course of action. Examples might include ongoing collaborative research with members of a unit under review by the committee, or involvement by the committee member in evaluation or review of some issue in an administrative capacity. The very variety of interlocking relationships amongst units and individuals on campus and off makes these gray areas very large and calls for extreme awareness and scrupulousness on the part of individual Senate members.

2. Recusal

While each committee will have its own concerns in regard to possible conflicts, the following rules might form the basis for a policy on required recusal.

- a) The committee member has, or has had, a family relationship with concerned parties.
- b) The committee member has, or has had, a sexual and/or romantic relationship with a concerned party.
- c) The committee member has a financial, personal, or other professional stake in the outcome of a matter under consideration.
- d) The committee member is aware of any prejudice, pro or con, that might impair his or her judgment in a particular matter.

The threshold for each of these matters (second cousins? former High School sweethearts? committee member may get a more desirable office if reviewed unit is moved?) is, of course, not always easy to define, and thus the first step should always be

disclosure, or, if the committee member wishes the matter to remain confidential, recusal without comment. Furthermore, "prejudice" should not be interpreted in such a way as to inhibit strong opinion and debate.

Objection to or approval of some individual's or unit's work on the basis of one's own serious academic judgment (even if held in public and in advance) should not be seen as grounds for recusal. For instance, the fact that I have published in opposition to Freudian literary analysis or String Theory should not necessarily preclude me from evaluating individuals or groups who argue for those views because such scholarly debate is the very substance of our intellectual work. (See the section on "Balance" below.)

B. Standards for Service when Representing the Senate on Outside Bodies

A Senate member appointed to a body outside the Senate whose appointment is as an individual would not, of course, be subject to these rules with respect to the Senate. But, appointment to such a committee on the advice of the Committee on Committees, or service *ex-officio* owing to an appointment within the Senate, such as chair, or representative of a particular committee, or clear indication from the appointing body that the member was chosen at least partially to represent the views of the Senate would bring the member under these proposed guidelines.

The general standards in the case of Senate representatives on outside committees or other bodies are, of course, substantially similar to those for Senate committees. An additional responsibility is imposed, however, by the fact that outside scrutiny might be increased in such an appointment and by the reality that a late or forced recusal might deprive the Senate of an effective voice on the outside body. There are in such cases two sets of standards: one with respect to serving on the body itself, and the other with respect to representing the Senate in an effective manner. One can imagine circumstances in which a Senate member might meet the conflict of interest standards of the outside committee while still being in an equivocal position with respect to the Senate standards. For instance, the chair of the Committee on Educational Policy is asked to serve on a commission to overhaul Alameda county elementary schools, but realizes that she is a collaborator on a large, ongoing research project which might have to be reconceived if school district lines are altered. Since no personal enrichment is at stake, the county commission has no objection to her service. For the Senate, however, her service would raise some potentially worrying issues arising from her possibly conflicting obligations to her research colleagues and to the county. Any Senate member on such a committee or board who suspects that he or she might have a conflict of interest should consult the chair of the Berkeley Division (or, in the case of the chair of the Berkeley Division, the Committee on Rules & Elections) as to the proper course of action.

III. Procedural Matters

A. Senate Committee Rules

As suggested above, each Senate committee should have a written policy on conflict of interest which should not only be provided to each member of the committee annually, but which should be discussed at the first meeting of each year. Committees may have differing rules depending upon their functions. For instance, some committees may wish

to have committee members belonging to units under review or discussion present for discussion, but absent for votes; other committees might wish to exclude such members from the entire matter.

B. Division Rules

The Senate should adopt a set of principles (proposed wording below) governing Conflict of Interest, though the actual rules should be set committee by committee. The annual orientation session for committee chairs should include conflict of interest.

C. Disclosure and Recusal Requirements

Disclosure should take the form of a letter (usually written after an informal discussion between the chair and the Senate member) from the Senate member to the relevant committee chair outlining the nature of the possible conflict. For instance, "although my appointment is with the English department, I have agreed to move to the Physics department, which is now under review by our committee, next year." Or, "My daughter owns a half interest in a coffee shop near campus that may benefit financially from the new location of the Art Museum, which our committee is discussing." The chair should reply to such a letter in writing, advising the member what action is appropriate under the circumstances (simply filing the disclosure letter, limitation, or recusal).

Alternatively, a Senate member can simply write to the committee chair declaring that he or she wishes to be recused; no further disclosure would be required in such a case. For example, the Senate member is providing financial backing to help his daughter buy the entire coffee shop near the proposed Museum site, but does not want that backing disclosed to the other party. Or, the Senate member has had a recent unhappy, but heretofore undisclosed, romantic relationship with the chair of a unit under committee review which both parties wish to remain confidential. All such disclosure and recusal documents should be kept in the ordinary records of the committee involved and subject to the usual safeguards accorded to such records. Committee chairs suspecting a conflict of interest on the part of a member should raise the matter with the member. In the event of a disagreement about the appropriate action to be taken, the case should be placed before the Committee on Rules and Elections for a decision. In the interim, the member should refrain from voting on any matter that might be affected by the claimed conflict of interest.

D. Conflicts about Conflict

Disputes arising within committees, or between committees and the Division, should be referred by the committee chair or by the Senate member in question to the Committee on Rules and Elections, which will issue a binding ruling. Senate members who think that they have been wrongly treated in this process, can, of course, subsequently bring the matter to the Committee on Privilege and Tenure.

Appendix I.

Budget Committee Recusal Policy

In a university, the term “conflict of interest” refers to financial or other personal considerations that may compromise a faculty member’s professional judgment in administration, management, instruction, research, or other professional activities. Conflicts of interest have the potential to bias, directly or indirectly, important aspects of the Budget Committee’s endeavor, including its recommendations about candidates for appointment, merit advance, or promotion, and its recommendations concerning FTE allocations and campus policies. Budget Committee members must always keep this potential in mind and recuse themselves where a conflict of interest arises.

There are additional circumstances in which recusal is necessary. The need for recusal may arise from the nature of academic review, the structure of the review process, and the importance to the campus of maintaining the integrity of Academic Senate review of academic personnel matters.

Policy

- (A) Budget Committee members must recuse themselves in the following circumstances:
- 1) The Budget Committee member has, or has had, a family relationship with the candidate, such as that of a current or former significant other, partner, or spouse, or child, sibling, or parent.
 - 2) The Budget Committee member has, or has had, a sexual relationship with the candidate.
 - 3) The Budget Committee member has a private financial interest in the outcome of the case.
 - 4) The Budget Committee member is aware of any prejudice, pro or contra, that would impair his or her judgment of the case.
 - 5) The Budget Committee member has participated, or intends to participate, in deliberations about the questions at issue in the case at another level of review.
 - 6) The Budget Committee member believes that his or her recusal is necessary to preserve the integrity of the review process.
- (B) Upon joining the Budget Committee, each member is expected to sign a document indicating his or her awareness of this recusal policy and his or her intention to abide by it.

Comment

A Budget Committee member is not expected to recuse himself or herself simply because he or she has published research or publicly expressed views opposed to, or supportive of, those of the candidate. In carrying out their work, Budget Committee members are expected to rely on their academic expertise, experience, and judgment, and so professional agreements or differences of opinion are not by themselves a basis for recusal. Indeed, members of the Budget Committee, like all members of the academic community, are expected to understand the standards of their disciplines, to judge the work of others in light of these standards, and to express these judgments publicly when that is relevant to their own professional activities.

Grey areas

In “grey areas,” where the Budget Committee member is uncertain regarding recusal, he or she is expected to disclose the potential grounds for recusal to the Chair of the Budget Committee. Such grounds may include collaborative work with the candidate during the review period, recognizing that the nature of such work varies enormously from field to field. The Chair may then determine whether the member should recuse himself or herself, or the Chair may seek the advice of other Committee members in making this determination. The Chair should consult the whole Committee regarding potential grounds for his or her own recusal. In making its determination regarding recusal in grey areas, the BC will take into account the fact that, by design, each member brings valuable and unique expertise to the Committee as a whole.

PRIVILEGE AND TENURE COMMITTEE

RECUSAL POLICY

The Committee on Privilege and Tenure has jurisdiction over three categories of cases:

- grievance cases, where a member of the Senate claims injury through the violation of his/her rights and privileges;
- disciplinary cases, where a member of the Senate is accused of having violated the Faculty Code of Conduct; and
- early termination cases, where a Senate or non-Senate faculty member challenges whether there is good cause for his/her early termination.

In cases of personnel review involving tenure, promotion, or reappointment, such grievances may be based only on allegations: (a) that the procedures were not in consonance with the applicable rules and requirements of the University or any of its Divisions, and/or (b) that the challenged decision was reached on the basis of impermissible criteria, including (but not limited to) race, sex, or political conviction. The committee is empowered to determine the validity of the grievances under (a) or (b) but is not empowered to reevaluate the academic qualifications or professional competence of the grievant.

Given the purpose, service on the committee (“committee” refers to the “members” as well as the “alternate” member) can present situations where there are “conflicts of interest” for the committee member. Conflicts can arise because the committee member might be in the same unit (defined in this document as Department, Institute, School, or academic group at a comparable level) as one of the parties in the complaint, or given the close academic community that exists at the University, may have had contact, personal and/or professional relationships, with one or more parties in the complaint. These conflicts have the potential to bias, directly or indirectly, P&T’s investigations, hearings, and decisions. P&T members must always keep this potential in mind and recuse themselves where a conflict of interest arises.

Policy

P&T members must recuse themselves from investigations, hearings, deliberations, and decisions in the following circumstances:

- 1) The P&T member has, or has had, a family relationship with one of the parties involved in the complaint.
- 2) The P&T member is a member of one of the units with which one or more parties in the complaint have had or currently have an association.
- 3) The P&T member has, or has had, a sexual and/or romantic relationship with one or more parties in the complaint.
- 4) The P&T member has been a collaborator in research (e.g., co-principal investigator or co-author) and/or teaching (e.g., co-teaching of courses) with one or more parties in the complaint.

- 5) The P&T member has a personal or professional financial interest in one of the units that may be impacted by the outcome of the investigation and hearing.
- 6) The P&T member is aware of any prejudice, pro or con, that seems likely to impair his or her judgment in the case.
- 7) The P&T member has participated in any aspect of the complaint (e.g., been a member of the unit that is involved in the case; is a potential witness; has deliberated or participated in aspects of the case at another level of review).
- 8) The P&T member believes his or her recusal is necessary to preserve the real or perceived integrity of the committee's process.

Before becoming a member of P&T, each member is expected to sign a document indicating his or her awareness of this recusal policy and his or her intention to abide by it.

Prior to formal acceptance and investigation by P&T of any complaint, the committee will raise the recusal policy and members can discuss the policy in relation to their continued participation. The P&T committee will discuss, provide guidance, and determine as a whole whether any member should be asked to recuse him or herself. A member's ultimate decision to recuse himself or herself will be automatically accepted by the P&T Committee.

If the implementation of this policy results in a committee number that is less than desired to hold a hearing or to conduct its business, the Academic Senate's Committee on Committees will be consulted and requested to appoint additional alternates.